** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Depa	tment o	f the Treasury nue Service		ecurity numbers on this form /Form990 for instructions and	_	=		Open to Public Inspection	
			lar year, or tax year beginning		ending				
B 0	heck if	C Name o	of organization			D Employer ident	tificatio	on number	
X	Addres	SS WORLD	CENTRAL KITCHEN, INC						
	Name change	e Doing b	ousiness as			27-352113	32		
	Initial return Final		r and street (or P.O. box if mail is not de EW YORK AVE NW, 6TH FL	ivered to street address)	Room/suite	E Telephone num (202) 844-			
	/returnل termin	_	·	7ID fitll-			0430	278,697,621.	
	ated ⊺Ameno		town, state or province, country, and NGTON, DC 20001	ZIP or foreign postal code		G Gross receipts \$			
	Jreturn ∏Applic		and address of principal officer: NATHA	N WOOK		H(a) Is this a group for subordinat			
	_tion pendin	na	C ABOVE	nv Hook		H(b) Are all subordinate		···· = =	
	20-00			◀ (insert no.) 4947(a)(1)	or 527	7 ` ´		See instructions	
		te: WWW.WO		(III3CIT 110.) 4347(a)(1)	01 321	H(c) Group exemp			
				sociation Other	I Year	of formation: 2010		ate of legal domicile; MD	
	rt I	Summary			L 1001	or formation,	I W Ou	ato or logar dominono,	
	1	Briefly describ	oe the organization's mission or most	significant activities: USING	THE POWER	R OF FOOD TO			
ce			MMUNITIES AND STRENGTHEN EC						
Activities & Governance	2	Check this bo	ox if the organization disco	ntinued its operations or dispos	sed of more	than 25% of its net a	assets.		
Ve	3	Number of vo	ting members of the governing body	(Part VI, line 1a)			з	10	
ၓ	4	Number of inc	dependent voting members of the gov				4	10	
တ္တ			of individuals employed in calendar y				5	53	
/itie	6	Total number	of volunteers (estimate if necessary)				6	3450	
Ċţ			ed business revenue from Part VIII, co				7a	0.	
_	b	Net unrelated	business taxable income from Form	990-T, Part I, line 11			7b	0.	
						Prior Year		Current Year	
Ф	8	Contributions	and grants (Part VIII, line 1h)			28,935,718	8.	269,973,332.	
nue	9	Program serv	ice revenue (Part VIII, line 2g)				٥.	0.	
Revenue	10	Investment in	come (Part VIII, column (A), lines 3, 4,	and 7d)		206,409	9.	137,904.	
ш	11	Other revenue	e (Part VIII, column (A), lines 5, 6d, 8c	9c, 10c, and 11e)		8,134		0.	
			- add lines 8 through 11 (must equal			29,150,261		270,111,236.	
			milar amounts paid (Part IX, column (856,915		1,474,073.	
		•	to or for members (Part IX, column (A	, , , , , , , , , , , , , , , , , , , ,			0.	0.	
es			er compensation, employee benefits (F			2,068,472	0.	4,878,633.	
Expenses			fundraising fees (Part IX, column (A), I				٠.	0.	
χĎ			sing expenses (Part IX, column (D), line	•	363.	15,669,296	_	222,092,621.	
_			es (Part IX, column (A), lines 11a-11d,			18,594,683		228,445,327.	
			es. Add lines 13-17 (must equal Part I)			10,555,578	_	41,665,909.	
- S	19	neveriue iess	expenses. Subtract line 18 from line	12		ginning of Current Yea		End of Year	
ets o	20	Total accete (Part X, line 16)			27,718,346		72,500,839.	
Asse	21		s (Part X, line 26)			1,404,013	_	4,228,724.	
Net Assets or Fund Balances	22		fund balances. Subtract line 21 from	line 20		26,314,333	_	68,272,115.	
Pa	rt II	Signatur					-	, ,	
Unde	er pena	Ities of perjury,	I declare that I have examined this return,	including accompanying schedule	s and stateme	ents, and to the best of	my kno	wledge and belief, it is	
			e. Declaration of preparer (other than office						
			1	ateMork.					
Sigr	1	Signatur	re of officer	walstone		Date 11	1161	2021	
Her	Э		N MOOK, CEO			11/	1 10 /	2021	
		Type or	print name and title						
		Print/Type pre		Preparer's signature		Date Check if		PTIN	
Paid		MARY TORRE				self-em	ployed	P00847851	
Prep	arer	Firm's name	GRANT THORNTON LLP			Firm's EIN	•		
Use	Only	Firm's address		UITE 1400					
			ARLINGTON, VA 22209			Phone no. (703)		
May	the IF	RS discuss thi	s return with the preparer shown abo	ve? See instructions				X Yes No	

27-3521132

Pai	rt III Statement of Program Se	rvice Accomplishments		
	Check if Schedule O contains a re	esponse or note to any line in this Part I	II	X
1	Briefly describe the organization's missi WORLD CENTRAL KITCHEN (WCK) U		ISH	
	COMMUNITIES AND STRENGTHEN ECO			_
2	Did the organization undertake any sign			
				Yes X No
•	If "Yes," describe these new services or			Yes X No
3	If "Yes," describe these changes on Sch		onducts, any program services?	Yes A No
4			ree largest program services, as measured	hy expenses
			of grants and allocations to others, the total	
	revenue, if any, for each program service		,	
4a			10,200.) (Revenue \$)
	SEE SCHEDULE O			
	(O. day) (5.00000 0	2 386 867	1,463,873.) (Revenue\$	\
4b	SEE SCHEDULE O	including grants of \$	/ (Revenue \$)
4c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
				_
	-			
4d	Other program services (Describe on Sc	rhedule ())		
−u	(Expenses \$	including grants of \$) (Revenue \$)
4e	Total program service expenses	223,275,586.		,
				Form 990 (2020)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	i i		
Ŭ	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	اب		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7		-		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8_		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9_		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? f "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
ızu	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	124		
b		12b		X
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			x
13	Pid the approximation projection on affice and because of the project of the Delta Obstace	13 14a	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	148	21	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		v	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	\vdash
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any		v	
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	_
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	

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Part IV	Checklist of Required Schedules	/ 1 : 1\
	oncommet of riequired concudies	(continuea)

	·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		
ч	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? f	28a		x
h	"Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	200		
	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34		х
35.2	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		<u> </u>
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Da	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par				
	Check if Schedule O contains a response or note to any line in this Part V		V	N ₂
10	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	
032004	12-23-20	Form	990	(2020)

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Part V	Statements Regarding Other IRS F	ilings and Tax Compliance (continued)

					Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				103	140
	filed for the calendar year ending with or within the year covered by this return	2a	53			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return			2b	х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions					
За				За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	O		3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other a		ty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccour	it)?	4a	Х	
b	If "Yes," enter the name of the foreign country > SPAIN					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced in the Financi	ccoun	ts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orga	nization solicit	_		v
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution are the statement that such contribution are statement than such contribution are statement to the statement that such contribution are statement to the statem		gifts	Ch		
7	were not tax deductible? Organizations that may receive deductible contributions under section 170(c).			6b		
7	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vicae r	rovided to the navor2	7a		Х
	Tello III II I		Tovided to the payor:	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it wa					
•	to file Form 8282?			7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontrac	t?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?		7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 88	99 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion fil	e a Form 1098-C?	7h		
8	$\textbf{Sponsoring organizations maintaining donor advised funds.} \ \ Did \ a \ donor \ advised \ fund \ maintained$	by th	е			
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	, , , , , , , , , , , , , , , , , , , ,			9a		
				9b		
10	Section 501(c)(7) organizations. Enter:	۔مد ا	I			
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
р 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	<u> </u>			
ıı a	Gross income from members or shareholders	11a	I			
b	Gross income from other sources (Do not net amounts due or paid to other sources against	114				
~	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
				14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					v
	excess parachute payment(s) during the year?			15		<u>X</u>
40	If "Yes," see instructions and file Form 4720, Schedule N.	•	0	40		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	incor	ne?	16		<u> </u>
	If "Yes," complete Form 4720, Schedule O.			Form	990	(2020)

WORLD CENTRAL KITCHEN, INC Page 6 Form 990 (2020) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 10 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 10 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Х 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶SEE SCHEDULE 0 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request X Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

Form **990** (2020)

20001

VALDEREZ GONZALEZ - (202) 844-6430

655 NEW YORK AVE NW, 6TH FL, WASHINGTON, DC

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	box	not c , unle	Pos heck	ition	than o	one n an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) NATHAN MOOK	40.00	-								
CHIEF EXECUTIVE OFFICER	0.00			Х				175,000.	0.	15,225.
(2) ERIN GORE	40.00	-						425 000		22 255
VP OF DEVELOPMENT	0.00					Х		135,000.	0.	33,375.
(3) ERICH BROKSAS	40.00	-		,,				150.000	_	17 520
CHIEF STRATEGY OFFICER	0.00			Х				150,000.	0.	17,520.
(4) DANNIELLE KYRILLOS VP OF COMMUNICATIONS	40.00	-				x		120 100	_	26 101
(5) VALDEREZ GONZALEZ	0.00 40.00					^		130,100.	0.	36,181.
VP OF FINANCE	0.00	1		х				145 250	0.	15 687
(6) JASON COLLIS	40.00			_				145,250.	0.	15,687.
DIR. GLOBAL PROCUREMENT & FACILITIE	0.00	1				x		122,500.	0.	30,039.
(7) TIMOTHY KILCOYNE	40.00							122,300.	••	30,033.
DIRECTOR RELIEF OPERATIONS	0.00	1				x		122,500.	0.	23,243.
(8) ALEXANDRA GARCIA	40.00									,
CHIEF PROGRAM OFFICER	0.00	1		х				140,000.	0.	579.
(9) SAMUEL BLOCH	40.00							,		
DIRECTOR, EMERGENCY RELIEF	0.00	1				x		122,500.	0.	8,634.
(10) JOSE RAMON ANDRES PUERTA	1.00							·		,
FOUNDER & CHIEF FEEDING OFFICER	0.00	х		х				0.	0.	0.
(11) ROBERT WILDER	1.00									
CHAIRMAN	0.00	Х		х				0.	0.	0.
(12) FRANCISCO JAVIER GARCIA TOSCANO	1.00									
SECRETARY	0.00	Х		х				0.	0.	0.
(13) JOHN ALLEN	1.00									
MEMBER	0.00	Х						0.	0.	0.
(14) LIZETTE CORRO	1.00									
MEMBER	0.00	Х						0.	0.	0.
(15) CHRISTOPHER COWAN	1.00									
MEMBER	0.00	Х						0.	0.	0.
(16) JEAN MARC DEMATTEIS	1.00									
MEMBER	0.00	Х					1	0.	0.	0.
(17) ROBERT EGGER	1.00	-								
MEMBER	0.00	Х						0.	0.	0. Form 990 (2020)

Part VII Section A. Officers	s, Directors, Trust	tees, Key Emp	oloy	ees,	and	d Hig	ghes	t C	ompensated Employee	s (continued)				
(A) Name and title		(B) Average hours per week	(do box	not c	Pos Pos heck i ss per	C) ition more rson i		one n an	(D) Reportable compensation from	(E) Reportable compensation from related	on	l	(F) stimate nount other	
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organization (W-2/1099-MIS		fr org an	pensa rom th anizat d relat anizati	e ion ed
(18) RAY MABUS		1.00												
MEMBER		0.00	Х						0.		0.			0.
(19) CINDY NOBLE		1.00									_			
MEMBER		0.00	Х						0.		0.			0.
			-											
			-											
									1,242,850.		0.		180,	483.
c Total from continuation									1,242,850.		0.		180	0. 483.
d Total (add lines 1b and 12 Total number of individua								O ro	· · · · · · · · · · · · · · · · · · ·	000 of roportable	•	<u> </u>	100,	1 05.
compensation from the or	· · · · · · · · · · · · · · · · · · ·	ot iiiiiited to tii	ose	liste	ual	oove	;) vvi i	O IE	eceived more man \$100,	ooo or reportable	3			10
compensation from the of	rgariization P												Yes	No
3 Did the organization list a														v
line 1a? If "Yes," complete												3		Х
4 For any individual listed o and related organizations	•	•							•	•		4	Х	
5 Did any person listed on I												_		
rendered to the organizat		=				-			-			5		х
Section B. Independent Cont		DIOTO CONCUAN	J U //	<i>31 00</i>	,	0010	<u> </u>							
1 Complete this table for you											oensa	tion fro	om	
the organization. Report of		ne calendar ye	ear e	ndir	ng w	ith c	or wi	thin T		ear. T			31	
Na	(A) ame and business	address							(B) Description of s	ervices	C)) Compe		n
STERLING FOUNDATION MANA								\dashv						
SUNRISE VALLEY DR., STE								ļ	PROFESSIONAL SERVI	CES			192,	053.
WHAT TOOK YOU SO LONG?														

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form **990** (2020)

SICKLA INDUSTRIVG 6A, NACKA, SWEDEN 131 54

PR & COMM. CONSULTANT

Form 990 (2020) WORLD CENTED FOR VIII Statement of Revenue

			Check if Schedule O contains a	response o	or note to any lin	e in this Part VIII			
						(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
							function revenue	business revenue	sections 512 - 514
SS	1	_	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts				1b					
ij g			Membership dues	1c					
fts, Ar			Fundraising events	1d					
ig ig			Related organizations		16 619 591				
ns, Sim			Government grants (contributions)	1e	16,618,581.				
utio er (t	All other contributions, gifts, grants, and		252 254 751				
현된			similar amounts not included above		253,354,751.				
ont od (-	Noncash contributions included in lines 1a-1f	1g \$	3,182,723.	060 000 000			
<u>ŏ</u> <u>ö</u>		h	Total. Add lines 1a-1f			269,973,332.			
					Business Code				
e	2	а							
Program Service Revenue		b							
S		С							
am		d							
og B		е							
P		f	All other program service revenue						
		g	Total. Add lines 2a-2f						
	3		Investment income (including divider						
			other similar amounts)			48,093.			48,093.
	4		Income from investment of tax-exem						
	5		Royalties	-					
			(i) Real	(ii) Personal				
	6	а	Gross rents 6a						
			Less: rental expenses 6b						
			Rental income or (loss) 6c						
			Not rental income or (less)						
			` '-	ecurities	(ii) Other				
	•	а	31 000 amount nom oardo or	76,196.	()				
		h	Less: cost or other basis	,					
Φ		D		86,385.					
ž		_		89,811.					
eve		C	()	-		89,811.			89,811.
her Revenue			Net gain or (loss)			05,011.			03,011.
	8	а	Gross income from fundraising events (r						
Ò			including \$	-					
			contributions reported on line 1c). So						
			Part IV, line 18						
			Less: direct expenses						
			Net income or (loss) from fundraising		>				
	9	а	Gross income from gaming activities						
			Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gaming ac						
	10	а	Gross sales of inventory, less returns						
			and allowances						
		b	Less: cost of goods sold	10b					
		С	Net income or (loss) from sales of inv	ventory	>				
ွှ					Business Code				
oğ a	11	а							
Miscellaneous Revenue		b							
e e		С							
Alisc B		d	All other revenue						
_			Total. Add lines 11a-11d		>				
	12		Total revenue. See instructions		>	270,111,236.	0.	0.	137,904.

032009 12-23-20

27-3521132

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do :	Check if Schedule O contains a respons		(B)	(C)	(D)
7b, 8	not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	450 615			
	and domestic governments. See Part IV, line 21	453,615.	453,615.		
2	Grants and other assistance to domestic	400 224	400 004		
	individuals. See Part IV, line 22	499,334.	499,334.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	504 404	504 404		
	individuals. See Part IV, lines 15 and 16	521,124.	521,124.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	650 061	220 004	201 455	
	trustees, and key employees	652,261.	330,804.	321,457.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	2 426 564	1 045 655	1 005 500	202 400
7	Other salaries and wages	3,436,764.	1,947,677.	1,095,598.	393,489
8	Pension plan accruals and contributions (include	02 541	16 164	76 221	1 050
_	section 401(k) and 403(b) employer contributions)	93,541.	16,164.	76,321.	1,056 4,224
9	Other employee benefits	374,158.	64,654.	305,280.	
10	Payroll taxes	321,909.	175,108.	113,284.	33,517
11	Fees for services (nonemployees):	600 010	207 071	320,242.	
	Management	608,213.	287,971.		2 016
	Legal	23,224.	16,465.	3,743.	3,016
	Accounting	15,900.		15,900.	
	Lobbying				
_	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	7 160 200	6 005 000	122 202	E1 207
	column (A) amount, list line 11g expenses on Sch O.)	7,169,298.	6,985,809.	132,202.	51,287
12	Advertising and promotion	13,717.	7,600.	5,428.	
13	Office expenses	634,051.	421,315.	179,445.	33,291
14	Information technology				
15	Royalties	104 672	67 462	115 700	1,422
16	Occupancy	184,673.	67,463.	115,788.	· · · · · · · · · · · · · · · · · · ·
17	Travel	1,867,632.	1,799,365.	5,790.	62,471
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	118,994.	37,991.	81,003.	
22	Depreciation, depletion, and amortization	204,828.	89,480.		47
23	Other expenses, Itemize expenses not covered	204,020.	09,400.	115,301.	47
24	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	FOOD AND SUPPLIES	207,293,307.	207,251,803.	41,197.	307
b	IN-KIND FOOD, SUPPLIES	2,254,262.	2,254,262.	0.	0
C	LICENSES AND FEES	1,654,475.	28,261.	157,231.	1,468,983
d	FACILITIES, FOOD AND EN	50,047.	19,321.	142.	30,584
-	All other expenses	, , , , , , , , ,	,•	•	,-22
25	Total functional expenses. Add lines 1 through 24e	228,445,327.	223,275,586.	3,085,358.	2,084,383
26	Joint costs. Complete this line only if the organization	, ,	, ,	, , ,	, ,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2020) Part X | Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or n	ote to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			11,338,798.	1	25,361,750
	2	Savings and temporary cash investments			7,904,220.	2	22,685,305
	3	Pledges and grants receivable, net			561,191.	3	16,066,195
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	stantial o	contributor, or 35%			
		controlled entity or family member of any of th	ese pers	ons		5	
	6	Loans and other receivables from other disqua	alified pe	rsons (as defined			
		under section 4958(f)(1)), and persons describ		6			
က္က	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
¥	9	Donat side of the second side of			74,091.	9	254,498
	10a	Land, buildings, and equipment: cost or other	.				
		basis. Complete Part VI of Schedule D	. 10a	988,118.			
	b	Less: accumulated depreciation	229,888.	877,224.	10c	758,230	
	11	Investments - publicly traded securities		6,962,822.	11	7,374,861	
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, lin			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		0.	15	(
	16	Total assets. Add lines 1 through 15 (must ed		27,718,346.	16	72,500,839	
	17	Accounts payable and accrued expenses		1,000,243.	17	3,467,799	
	18	Grants payable	403,770.	18	760,925		
	19	Deferred revenue	0.	19			
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complet				21	
္ပ	22	Loans and other payables to any current or fo	rmer offic	er, director,			
≅		trustee, key employee, creator or founder, sub	stantial o	contributor, or 35%			
Liabilities		controlled entity or family member of any of th	ese pers	ons		22	
-	23	Secured mortgages and notes payable to unre	elated thi	rd parties		23	
	24	Unsecured notes and loans payable to unrelate	ted third	oarties		24	
	25	Other liabilities (including federal income tax, I	payables	to related third			
		parties, and other liabilities not included on lin	es 17-24)	. Complete Part X			
		of Schedule D			0.	25	C
	26	-			1,404,013.	26	4,228,724
		Organizations that follow FASB ASC 958, cl	heck her	e ▶ X			
Ses		and complete lines 27, 28, 32, and 33.					
a a	27	Net assets without donor restrictions			23,544,496.	27	55,365,747
Ra	28	Net assets with donor restrictions	2,769,837.	28	12,906,368		
밀		Organizations that do not follow FASB ASC	958, che	eck here 🕨 🔲			
던		and complete lines 29 through 33.					
0 0	29	Capital stock or trust principal, or current fund			29		
se.	30	Paid-in or capital surplus, or land, building, or	equipme	nt fund		30	
As	31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances		L	26,314,333.	32	68,272,115
	33	Total liabilities and net assets/fund balances			27,718,346.	33	72,500,839

Pa	T XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	270	111,	236.
2	Total expenses (must equal Part IX, column (A), line 25)	2	228	445,	327.
3	Revenue less expenses. Subtract line 2 from line 1	3	41	665,	909.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	26	314,	333.
5	Net unrealized gains (losses) on investments	5		291,	873.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	68	272,	115.
Pa	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	х	
			Form	990	(2020)

032012 12-23-20

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization **Employer identification number** WORLD CENTRAL KITCHEN INC 27-3521132 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 032021 01-25-21

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support	71	1	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and		` ,	,	• •	, ,	.,
	membership fees received. (Do not						
	include any "unusual grants.")	664,369.	21,481,414.	9,443,218.	28,935,718.	269,973,332.	330,498,051.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	664,369.	21,481,414.	9,443,218.	28,935,718.	269,973,332.	330,498,051.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						16,416,473.
	Public support. Subtract line 5 from line 4.						314,081,578.
_	ction B. Total Support	T				T	
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 4	664,369.	21,481,414.	9,443,218.	28,935,718.	269,973,332.	330,498,051.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	87.	133,597.	118,173.	213,543.	48,093.	513,493.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						224 244 544
	Total support. Add lines 7 through 10						331,011,544.
12	Gross receipts from related activities,					12	
13	First 5 years. If the Form 990 is for th	-	rst, second, third, f	ourth, or fifth tax y	ear as a section 5	01(c)(3)	
Sac	organization, check this box and stop ction C. Computation of Publi	_	centage				P
	Public support percentage for 2020 (I			olumn (fl)		14	94.89 %
						15	97.97 %
15 16a	Public support percentage from 2019 33 1/3% support test - 2020. If the o						
102	stop here. The organization qualifies						
h	33 1/3% support test - 2019. If the						
~	and stop here. The organization qual						
17a							
	a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization						
	meets the facts-and-circumstances te			=		viriow the organiz	
h	10% -facts-and-circumstances test	-			-		
~	more, and if the organization meets the	ū				•	• • • •
	organization meets the facts-and-circu				-		ightharpoonup
18	Private foundation. If the organization		-	•	•		
		555 u		,, ::, -: 77 8	,		········ F

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	A Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.) ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6 a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						<u> </u>
14	First 5 years. If the Form 990 is for the	· ·		*	•		. —
<u> </u>	check this box and stop here						>
	ction C. Computation of Publi					T T	
15	Public support percentage for 2020 (I		•	column (f))		15	<u>%</u>
16	Public support percentage from 2019					16	%
	ction D. Computation of Inves			40		T 4= T	
	Investment income percentage for 20					17	%
	Investment income percentage from					18	<u>%</u>
19	a 33 1/3% support tests - 2020. If the						. .
k	more than 33 1/3%, check this box ar 33 1/3% support tests - 2019. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

032023 01-25-21

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

_		Yes	No
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	3b		
L	3c		
L	4a		
ļ	4b		
	4c		
	5a		
L	5b		
L	5c		
	6		
	7		
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ŀ	9a		
ŀ	9b		
ŀ	9с		
ŀ	10a		
1			
	10b		

Pa	TIV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			l
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		<u> </u>
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			l
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	_		
800	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		1
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.		,	
C	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	istruction		Na
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			l
	how the organization was responsive to those supported organizations, and how the organization determined	2a		
h	that these activities constituted substantially all of its activities. Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,	Za		
b	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	, ,			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	2b		
3	these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	20		
о a				
а	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	- Ga		
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations					
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.					
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.					
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
_2	Recoveries of prior-year distributions	2				
_3	Other gross income (see instructions)	3				
_4	Add lines 1 through 3.	4				
_5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors					
	(explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,					
	see instructions).	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by 0.035.	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, column A)	1				
2	Enter 0.85 of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functionall	y integra	ted Type III supporting orga	nization (see		
	instructions).			•		

	Type in Non-Functionally integrated 509	ajjoj capporting crga	ilizations (continu	uea)	
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	3	3		
4	Amounts paid to acquire exempt-use assets		4		
5	Qualified set-aside amounts (prior IRS approval required - pro		5		
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	ns	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
с	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Supplemental miturihaturih. Provide the explanations required by Part II, line 10, Part II, line 12 and 175, Part III, line 12. Part IV (Section A), Inest 12, 20, 35, 40, 46, 51, 59, 58, 50, 51, 51, 51, 51, 51, 51, 51, 51, 51, 51	Part VI	Complemental Information
Section 0, lines 3, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. See instructions.)	Pait VI	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
		Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	_	

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

W	ORLD CENTRAL KITCHEN, INC	27-3521132				
Organization type (check	cone):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
, ,	n is covered by the General Rule or a Special Rule . (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special R	ule. See instructions.				
General Rule						
_	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributo					
Special Rules						
sections 509(a)(any one contribu	tion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a autor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the amount of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) \$5,000; or (2) 2% of the greater of (1) 2% of th	, or 16b, and that received from				
contributor, duri literary, or educa	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
year, contributio is checked, ente purpose. Don't c	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \bigsup \$					
but it must answer "No"	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its at the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	* **				
LHA For Paperwork Redu	ction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedul	e B (Form 990, 990-EZ, or 990-PF) (2020)				

Name of organization	Employer identification number
WORLD CENTRAL KITCHEN, INC	27-3521132

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 2	Name, address, and ZIP + 4	\$\$ 7,987,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No. 3	Name, address, and ZIP + 4	\$ \$,180,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	# 10,507,825.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	Nume, add 655, and Air T T	\$ 10,711,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, auu ess, anu ZIF + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

WORLD CENTRAL KITCHEN, INC

27-3521132

ı artı	(See instructions). Ose duplicate copies of Part	ii ii additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Name of or	rganization				Employer identification number
WORLD CE	NTRAL KITCHEN, INC				27-3521132
Part III) through (e) and the follow charitable, etc., contributions of	ing line entry. For a	organizations	
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Desc	ription of how gift is held
raiti					
			fer of gift		
	Transferee's name, address, ar	nd ZIP + 4	R	elationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Desc	ription of how gift is held
	Transferrate name address as		fer of gift	talaki arabin af kraa	
	Transferee's name, address, ar	10 ZIP + 4	n	elationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Desc	ription of how gift is held
	Transferacio nomo addresa ar		fer of gift	talationahin of tra	noferor to transferoe
	Transferee's name, address, ar	10 ZIP + 4	n	elationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Desc	ription of how gift is held
_		(a) Trans			
	Transferee's name, address, ar		fer of gift	elationship of tra	nsferor to transferee
	androide a name, addition, al			S. S	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

Schedule D (Form 990) 2020

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Comp	piete if the
organization answered "Yes" on Form 990, Part IV, line 6.	
(a) Donor advised funds (b) Funds and other	er accounts
1 Total number at end of year	
2 Aggregate value of contributions to (during year)	
3 Aggregate value of grants from (during year)	
4 Aggregate value at end of year	
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds	
are the organization's property, subject to the organization's exclusive legal control?	Yes No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only	
for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring	
impermissible private benefit?	Yes No
Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1 Purpose(s) of conservation easements held by the organization (check all that apply).	
Preservation of land for public use (for example, recreation or education)	and area
Protection of natural habitat Preservation of a certified historic struct	ture
Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement	ent on the last
day of the tax year.	End of the Tax Year
a Total number of conservation easements 2a	
b Total acreage restricted by conservation easements 2b	
c Number of conservation easements on a certified historic structure included in (a)	
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure	
listed in the National Register 2d	
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the	tax
year >	
4 Number of states where property subject to conservation easement is located ▶	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	
violations, and enforcement of the conservation easements it holds?	Yes No
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during	ng the year
•	
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during th	e year
▶ \$	•
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)	
and section 170(h)(4)(B)(ii)?	Yes No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and	
balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the	
organization's accounting for conservation easements.	
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works	
of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public	
service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of	
art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,	
provide the following amounts relating to these items:	
(i) Revenue included on Form 990, Part VIII, line 1	
(ii) Assets included in Form 990, Part X	
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide	
the following amounts required to be reported under FASB ASC 958 relating to these items:	
a Revenue included on Form 990, Part VIII, line 1	
b Assets included in Form 990, Part X	

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Pai	t III Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	asures, or	Other	Similar	Assets	(conti	nueo	1 agc <u>—</u> 1)
3	Using the organization's acquisition, accession								(00/////	10.00	'
	collection items (check all that apply):			•	-	_					
а	Public exhibition	d	ı 🔲 ı	Loan or exc	hange progra	m					
b	Scholarly research	е									
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explain	n how the	ey further th	ne organizatio	n's exem	pt purpos	e in Part	XIII.		
5	During the year, did the organization solicit o										
	to be sold to raise funds rather than to be ma							\square	Yes		No
Pai	t IV Escrow and Custodial Arran	gements. Comple	ete if the	organizatio					line 9, or		
	reported an amount on Form 990, Par			Ü			,	,	,		
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for c	contribution	s or other ass	ets not in	cluded				
	on Form 990, Part X?		•						Yes		No
b	If "Yes," explain the arrangement in Part XIII										
	, ,	•	ŭ						Amoun	t	
С	Beginning balance						1c				
	Additions during the year						1d				
	Distributions during the year						1e				
f	Ending balance						1f				
	Did the organization include an amount on Fo								Yes	Г	No
	If "Yes," explain the arrangement in Part XIII.	•							_	Ē	=
Pai											
	•	(a) Current year		rior year	(c) Two year		d) Three ye	ars back	(e) Fou	r vea	rs back
1a	Beginning of year balance	(a) carrerry car	(2):	y ou.	(5) yeur	5 2 a 5 a 6	.,	uro puor	(5) . 54	. jou	
b	Contributions										
c	Net investment earnings, gains, and losses										
	<u> </u>										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
	Administrative expenses										
g	End of year balance		<i>"</i>		<u> </u>						
2	Provide the estimated percentage of the curr	ent year end balance		i, column (a)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
С		%									
	The percentages on lines 2a, 2b, and 2c sho	•									
За	Are there endowment funds not in the posse	ssion of the organiza	tion that	are held ar	nd administere	ed for the	organizat	ion	1		
	by:									Yes	s No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on So	chedule R?					3b		
4	Describe in Part XIII the intended uses of the		wment fu	unds.							
Pai	t VI Land, Buildings, and Equipm	ent.									
	Complete if the organization answered	d "Yes" on Form 990	, Part IV	, line 11a. S	ee Form 990,	Part X, li	ne 10.				
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) Ac	cumulated	ı	(d) Boo	k va	lue
		basis (investr	nent)		(other)	dep	reciation				
1a	Land										
	Buildings										
	Leasehold improvements				239,735.		69,9	23.		169	9,812.
	Equipment				748,383.		159,9	65.		588	3,418.
	Other										
	. Add lines 1a through 1e. (Column (d) must e		X colum	n (B) line 1	0c)					758	3,230.
	S (Oolamin (a) mast c	cili ooo, i ait.		() , 	~~,			chedule	D (Forn		

Schedule D (Form 990) 2020 WORLD CENTRAL KIT	CHEN, INC	2.	7-3521132 Page
Part VII Investments - Other Securities.	on Form 000 Dort IV line	11b See Form 000 Bort V line 12	
Complete if the organization answered "Yes" of	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives	(1)		,
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	on Form 990. Part IV. line	11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a) [Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
<u>(5)</u>			
<u>(6)</u>			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line Part X Other Liabilities.	15.)	>	
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			

X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2020

(9)

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

27-3521132

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a				000 100 100
1	Total revenue, gains, and other support per audited financial statements			1	270,403,109.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments		291,873.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants	. 2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	291,873.
3	Subtract line 2e from line 1			3	270,111,236.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)	. 4b			
С	Add lines 4a and 4b			4c	0.
5 Pai	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) t XII Reconciliation of Expenses per Audited Financial Statem	ents With I	Expenses per F	5 Return.	270,111,236.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a				
1	Total expenses and losses per audited financial statements			1	228,445,327.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments				
C	Other losses				
d	Other (Describe in Part XIII.)				
e	,			2e	0.
3	Add lines 2a through 2d			3	228,445,327.
	Subtract line 2e from line 1			-	220,113,327,
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	امدا			
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)			4.	0.
	Add lines 4a and 4b			4c 5	228,445,327.
5 Pai	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) t XIII Supplemental Information.			<u> </u>	
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add			, i ait 7, i	ine 2, i ait Ai,
PART	X, LINE 2:				
WCK	FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINT	Y IN TAX			
POSI	TIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INCLUDIN	G ISSUES			
RELA	TING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS	GUIDANCE			
PROV	IDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN	ONLY BE			
RECO	GNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS				
MOF	E-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE TO BE				
CHAI	LENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSIT	ION IS			
BASE	D SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REG	ARD TO			
THE	LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.				
WCK	IS EXEMPT FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(3)	, THOUGH			
IT I	S SUBJECT TO TAX ON INCOME UNRELATED TO ITS EXEMPT PURPOSE, U	NLESS			
03205	12-01-20			Schedul	e D (Form 990) 2020

2020.05000 WORLD CENTRAL KITCHEN 1N 02014741 Doc Doc Best 3ce 12586bc00a6ad0084f0a63e 16e0acc5d4

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

WORLD CENTRAL KITCHEN, INC

Form 990, Part IV, line 14b.

Employer identification number

27-3521132

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (e) If activity listed in (d) (c) Number of (d) Activities conducted in the region (f) Total (a) Region expenditures employees, (by type) (such as, fundraising, prooffices is a program service, agents, and for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region SOUTH AMERICA PROGRAM SERVICES HUMANITARIAN RELIEF 2,279,494. CENTRAL AMERICA AND THE CARIBBEAN PROGRAM SERVICES HUMANITARIAN RELIEF 782,984. 1 1 CENTRAL AMERICA AND THE CARIBBEAN 5 GRANTMAKING RESILIENCE PROGRAMS 1 206,768. CENTRAL AMERICA AND THE CARIBBEAN 2 PROGRAM SERVICES CULTNARY SCHOOL 1 75,546. CENTRAL AMERICA AND EMERGENCY RELIEF THE CARIBBEAN 3 2.2 PROGRAM SERVICES 3,607,352.

SOUTH AMERICA 1 10 PROGRAM SERVICES EMERGENCY RELIEF 678,717.

3 a Subtotal 11 59 13,976,311.

b Total from continuation

PROGRAM SERVICES

GRANTMAKING

7

sheets to Part I _____ 1 8 228,447.

c Totals (add lines 3a and 3b) _____ 12 67 14,204,758.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

1

Schedule F (Form 990) 2020

314,356.

6,031,094.

CENTRAL AMERICA AND THE CARIBBEAN

EUROPE (INCLUDING ICELAND AND GREENLAND)

FOOD PRODUCER NETWORK

EMERGENCY RELIEF

Part I	Continuation	n of Activities	s per Region	- (Schedule F (Form 990), Part I, line 3)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH	ASIA	1	8	PROGRAM SERVICES	EMERGENCY RELIEF	228,447.
Totals		1	8			228 447

Page 2

Schedule F (Form 990) 2020 Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. WORLD CENTRAL KITCHEN, INC 27-3521132

3 Enter total number of other organizations or entities						1 (a) Name of organization
other organizations c	ecipient organization ization by the IRS, c					(b) IRS code section and EIN (if applicable)
or entities	ns listed above that are r or for which the grantee o				CENTRAL AMERICA AND THE CARIBBEAN	(c) Region
	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter				CENTRAL AMERICA AND THE CARIBBEAN FOOD SUSTAINABILITY	(d) Purpose of grant
	foreign country, r tion 501(c)(3) equ				477,924.	(e) Amount of cash grant
	ecognized as a tax ivalency letter				WIRE TRANSFER	(f) Manner of cash disbursement
V	\				0.	(g) Amount of noncash assistance
Schec						(h) Description of noncash assistance
Schedule F (Form 990) 2020	0					(i) Method of valuation (book, FMV, appraisal, other)

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Schedule F (Form 990) 2020

Schedule F (Form 990) 2020 W	WORLD CENTRAL KITCHEN, INC	NINC		2,	27-3521132		Page 3
Part III Grants and Other Assistance to Individuals Outside Part III can be duplicated if additional space is needed	ce to Individuals Outside	the United Sta	tes. Complete if	Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.	n Form 990, Part	IV, line 16.	
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	CENTRAL AMERICA)			,		
					ı		

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		X No
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	LA NO
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
	Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
	Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
	Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2020

WORLD CENTRAL KITCHEN, INC

Part V Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c)
(estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.
PART I, LINE 2:
GRANT APPLICATIONS ARE COLLECTED AND THE GRANTEES ARE SELECTED BY A
COMMITTEE OF WCK EMPLOYEES. GRANTS ARE ANNOUNCED AND FUNDS ARE DISBURSED.
GRANTEES SUBMIT BOTH FINANCIAL AND PROGRAM REPORTS AT THREE MONTHS, SIX
MONTHS AND 12 MONTHS. GRANTS ARE CLOSED AFTER ONE YEAR. GRANTEES MAY
APPLY FOR A SECOND GRANT, BUT ONLY TWO GRANTS ARE ALLOWED PER GRANTEE.
ON-SITE MONITORING IS DONE FOR LONGER-TERM GRANTS.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

Department of the Treasury	of the Treasury ► Attach to Form 990.	Open to Public
Internal Revenue Service	► Go to www.irs.gov/Form990 for the latest information.	Inspection
Name of th	Name of the organization Employer i	Employer identification number
	WORLD CENTRAL KITCHEN, INC	27-3521132
Part I	Part I General Information on Grants and Assistance	

רiteria used to award the grants or assistance?	tance?	מווסמוור טו נוופ טומווגס	טו מששושות , וופינ	باطالوقع فالهاكانالغ	_	נוופ טומוונט טו מטטטנמווכפ; מונט נוופ טפופכנוטוו	× Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	cedures for monito	ring the use of grant t	funds in the United	States.			[
宫	Omestic Organiz	ations and Domestic	Governments. C	omplete if the orga	וחization answered "Yי	es" on Form 990, Part I	√, line 21, for any
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed	5,000. Part II can b	e duplicated if addition	onal space is neede	ă.			
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AGG CORPORATION HC 1 BOX 3444						ਰ	PROCESSING FACILITIES
ġ	66-0823543		19,320.	0.		0	COMPLETION (28' X 30')
RESEARC:						c	CATTLE HANDLING
SA 20 BUCARE ST. HORRMIGUEROS, PR 00660	66-0868965		14,250.	0.		O 19	FACILITIES, SQUEEZE CHUTE, LIVESTOCK SCALE
AGROPEK LLC						я	RAINWATER CACHMENT SYSTEM
BO. QUEBRADA CEIBA CARRETERA 387 FI						57	RECYCLING AND IRRIGATION
PENUELAS, PR 00624	66-0781371		20,000.	0.		100	SYSTEMS
AL SOL DE HOY. INC						I	INDUSTRIAL EOUIPMENT FOR
38 SECTOR FARALLON						ਾਰ	PROCESSING, GREENHOUSE
BARRANQUITAS, PR 00794	66-0863854		13,080.	0.			(20 X 50 X 13)
						<u> </u>	FLOOR INSTALLATION (720
ANDY'S FARM, INC.						ţ ₀	SQ FEET) IN 24'X30'
RAMAL 435 KM 8.4 BO PERCHAS #2						to	STRUCTURE AND TWO A/C
SAN SEBASTIAN, PR 00685	66-0843111		5,000.	0.		u	UNITS 24,000 BTU
						H	HONEY HARVESTING
APIARIO NAYMAR INC						Ħ	EQUIPMENT, TOOLS AND
HC 2 BO 13006						×	MATERIALS FOR BEEHIVE
VIEQUES, PR 00765	66-0905720		7,700.	0.		0	CONSTRUCTION, HONE
2 Enter total number of section 501 (c)(3) and government organizations listed in the line 1 table	nd government org	anizations listed in the					1.
3 Enter total number of other organizations listed in the line 1 table	listed in the line 1	table	Ė		:		₩ 29.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) 2020

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Doc ID: 886f3ce12586bc00a6ad0084f0a63e16e0acc5d4

032241 11-05-20

Schedule I (Form 990) WORLD CENTRAL KITCHEN, INC Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments	KITCHEN, INC	nestic Organizations	and Domestic Gov		(Schedule I (Form 990), Part II.)		27-3521132 Page 1
	issistance to be.	lestic Of gameations			dale i (i oli ii ooo),		
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LENN BULLY (STRICTLY ROOTS LLC) P.O. BOX 74						0 11 11	FACILITY STRUCTURE, METAL PLATFORM FOUNDATION, CONCRETE TRUCK POURING.
KINGSHILL, VI 00851	66-0946971		20,000.	0.			INTERIOR FURNISHINGS,
LEROY PEETS (NEW BREED FARMS)							IRRIGATION SYSTEM, TILLER
9 STRAWE)			AND FERTILIZER SPREADER,
ST. CKOLX, VI UU820	66-0846492		το, οοο.	0.			SERUS
LUCA GASPERI & CHRISTINA FREDERICK (ARTFARM LLC) - P.O. BOX 895 -							COLD STORAGE/ PROCESSING
STIANSTED, V	66-0721687		20,000.	0.		7	AREA IMPROVEMENT
MASA MAUKE LLC 2053 AVE. PEDRO ALBIZU CAMPOS							
SUITE #2 P B273 - AGUADILLA, PR							CONVECTION OVEN AND
00603	66-0863373		14,600.	0.			PROOFER CABINET
ORGANIA							
104 CALLE 1 PASEO LAS VISTAS							DUMP TRUCK (4-6 CUBIC
JUAN ,	66-0899627		20,000.	0.			METERS)
- 1				•			FENCING, IRRIGATION
AGUADA, PR 00602	66-0672137		8,650.	0.		70	SYSTEM IMPROVEMENTS
PUERTO RICO AGROTECH LLC							
PR 782 KM 8.4							CITRUS TREES (1,200
AGUAS BUENAS, PR 00703	66-0926763		10,000.	0.			APPROX)
INC							
HATTITO PR 00659	66-0833077		14 500	0			(200)
ו כ							DATN CAMCUNENT MANY
ESTATE ST. GEPI							UPDATE, RAIN CATHMENT
FREDERIKSTED, VI 00840	67-0259922	501(C)(3)	13,400.	0.			GUTTERING SYSTEM

032241 11-05-20

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		TROPICS HYDROPONICS FARM LLC 6116 CONCORDIA KINGSHILL, VI 00850 66-0711441 11,600.	#9 ESTCASTLE BURKE PO BOX 3443 KINGSHILL, VI 00851 66-0668931 20,000.	CAPTAIN CC'S FRESH CATCH LLC 2803 40TH AVENUE WEST BRADENTON, FL 34205 85-3362985 12,300. 0.	CORPORACION AGRICOLA DE LA ROSA INC (KATAHDOR) - PO BOX 257 - HATILLO, PR 00659 66-0881647 7,000. 0.	YUPA CORP (YUPA BROTHERS) HC01 BOX 12069 HATILLO, PR 00659 66-0908568 20,000.	WE GROW FOOD INC 6513 ESTATE FORTUNA ST. THOMAS, VI 00803 66-0556674 18,195.	(a) Name and address of organization or government(b) EIN(c) IRC section if applicable(d) Amount of cash grant(e) Amount of non-cash assistance(f) Method valuation appraisal, or
								(f) Method of valuation (book, FMV, appraisal, other)
								(g) Description of non-cash assistance
Schedule I (Form 990)		MATERIALS FOR PRODUCTION AREA EXPANSION (INCLUDING SHIPPING AND FREIGHT)	DUAL SYSTEM WALK-IN COOLER & FREEZER, DIESEL GENERATOR	YAMAHA 90HP 4- STROKE ENGINE WITH INSTALLATION	FOOD STORAGE BIN, FENCE & NURSERY IMPROVEMENTS, EQUIPMENT RENTAL, CLEANING AND PLOWING OF	ROTARY FILLING MACHINE,	10 X 10 FT. WALK-IN COOLER	(h) Purpose of grant or assistance

Schedule I (Form 990) 2020

NAME OF ORGANIZATION OR GOVERNMENT: APIARIO NAYMAR INC

032102 11-02-20

Schedule I (Form 990)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

WORLD CENTRAL KITCHEN, INC

Employer identification number 27-3521132

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		Х
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		Х
b	Any related organization?	6b		Х
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments		v	
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			.,,
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Do not list any individuals that aren't listed on Form 990, Part VII. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii)

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(R) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	in compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive	(iii) Other reportable	other deferred compensation	benefits		in column (B) reported as deferred
		-	compensation	compensation				on phor Form 990
(1) NATHAN MOOK	≘	175,000.	0.	0.	7,000.	8,225.	190,225.	0.
CHIEF EXECUTIVE OFFICER	≘	.0	0.	0.	•0	0.	.0	0.
(2) ERIN GORE	Ξ	135,000.	0.	0.	5,400.	27,975.	168,375.	0.
VP OF DEVELOPMENT	≘	•0	0.	0.	•0	•0	.0	0.
(3) ERICH BROKSAS	≘	150,000.	0.	0.	6,000.	11,520.	167,520.	0.
CHIEF STRATEGY OFFICER	≘	•0	0.	0.	•0	•0	.0	0.
(4) DANNIELLE KYRILLOS	≘	130,100.	0.	0.	5,200.	30,981.	166,281.	0.
VP OF COMMUNICATIONS	≘	.0	0.	0.	•0	0.	.0	0.
(5) VALDEREZ GONZALEZ	Ξ	138,250.	7,000.	0.	5,250.	10,437.	160,937.	0.
VP OF FINANCE	≘	.0	0.	0.	•0	0.	.0	0.
(6) JASON COLLIS	(i)	112,500.	10,000.	0.	0.	30,039.	152,539.	0.
DIR., GLOBAL PROCUREMENT & FACILITIE (ii)	(ii)	0.	0.	0.	0.	0.	0.	0.
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032112 12-07-20

27-3521132

Page 3

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number WORLD CENTRAL KITCHEN, INC 27-3521132

Pai	נו	Types of Property								
			(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contr amounts repor Form 990, Part V	rted on	Method on noncash con	(d) of determin tribution ar		3
1	Art -	Works of art								
		Historical treasures								
		Fractional interests								
		ks and publications								
		hing and household goods								
		and other vehicles								
		ts and planes								
		lectual property								
		urities - Publicly traded								
		urities - Closely held stock								
		urities - Partnership, LLC, or								
		: interests								
		urities - Miscellaneous								
13		lified conservation contribution -								
		oric structures								
14		lified conservation contribution - Other								
		estate - Residential								
		estate - Commercial								
		estate - Other								
		ectibles								
		d inventory	Х	28	8	353,551.	FAIR MARKET V	ALUE		
		gs and medical supplies				-				
		dermy								
		orical artifacts								
		ntific specimens								
		neological artifacts								
		er (OTHER)	Х	11	2,3	329,172.	FAIR MARKET V	ALUE		
26	Othe	er > ()								
27	Othe	er ()								
28	Othe	er > ()								
		nber of Forms 8283 received by the organization	ation during	the tax year for co	ontributions					
	for w	which the organization completed Form 828	3, Part V, D	onee Acknowledg	ement	29				
									Yes	No
30a	Duri	ng the year, did the organization receive by	contributio	n any property rep	orted in Part I, line	es 1 throug	h 28, that it			
	mus	t hold for at least three years from the date	of the initia	l contribution, and	which isn't require	ed to be us	sed for			
	exer	npt purposes for the entire holding period?						30a		X
b	If "Y	es," describe the arrangement in Part II.								
31	Does	s the organization have a gift acceptance po	olicy that re	quires the review of	of any nonstandar	d contribut	tions?	31		Х
32a	Does	s the organization hire or use third parties o	or related or	ganizations to solid	cit, process, or sel	l noncash				
	cont	ributions?						32a		Х
b	If "Y	es," describe in Part II.								
33	If the	e organization didn't report an amount in co	olumn (c) for	a type of property	for which column	(a) is che	cked,			
	desc	cribe in Part II.								
		Damamuaul, Daduatian Aat Nation and t					0 - 1 1		000	0000

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

Part II S	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete his part for any additional information.
SCHEDULE M,	PART I, COLUMN (B):
THE AMOUNTS	REPORTED IN PART I, COLUMN (B) REPRESENT THE NUMBER OF
ITEMS CONTR	IBUTED.

032142 11-23-20

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Internal Revenue Service Name of the organization

WORLD CENTRAL KITCHEN, INC

Employer identification number

27-3521132 FORM 990, PART III, LINE 4A: 2020 RELIEF ACCOMPLISHMENTS IN 2020. IN ADDITION TO WCK'S PANDEMIC RESPONSE. THE ORGANIZATION RESPONDED TO 16 DISASTERS AROUND THE WORLD, BOTH NATURAL AND MANMADE INCLUDING THE EARTHQUAKE IN PUERTO RICO, THE EXPLOSION IN BEIRUT LEBANON, THE MEGA FIRES IN AUSTRALIA, HURRICANES LAURA, SALLY, DELTA ETA AND IOTA (INCLUDING AREAS IN TEXAS, ALABAMA, LOUISIANA, HONDURAS GUATEMALA AND COLOMBIA) AND SUPPORTED COMMUNITIES AFFECTED BY THE WILDFIRES IN CALIFORNIA AND OREGON, DEPLOYING A MODEL OF QUICK ACTION, LEVERAGING LOCAL RESOURCES, AND ADAPTING IN REAL TIME, WCK IS ABLE TO RESPOND TO MULTIPLE DISASTERS AT ONCE--OFTEN ON OPPOSITE ENDS OF THE WORLD, BY PARTNERING WITH ORGANIZATIONS ON THE GROUND AND ACTIVATING A NETWORK OF FOOD TRUCKS OR EMERGENCY KITCHENS. AND WITH THE HELP OF THOUSANDS OF LOCAL CONTRACTORS AND VOLUNTEERS, WCK'S CHEF RELIEF TEAM SERVED MORE THAN 40 MILLION FRESHLY PREPARED MEALS IN 2020, AN EIGHTFOLD INCREASE FROM THE PREVIOUS YEAR WE KNOW THAT GOOD FOOD PROVIDES NOT ONLY NOURISHMENT, BUT ALSO COMFORT AND HOPE, ESPECIALLY IN TIMES OF CRISIS. FORM 990, PART III, LINE 4B: 2020 RESILIENCE ACCOMPLISHMENTS WORLD CENTRAL KITCHEN'S LONG-TERM PROGRAMS AIM TO IMPROVE HUMAN AND

032211 11-20-20

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization WORLD CENTRAL KITCHEN, INC	Employer identification number 27-3521132
·	
ENVIRONMENTAL HEALTH, STRENGTHEN FOOD ECONOMIES, PROVIDE WORKFORCE	
DEVELOPMENT OPPORTUNITIES, AND INCREASE FAIR AND JUST FOOD ACCESS.	
CLEAN COOKING ENCOURAGES AND EASES THE WAY FOR THE ADOPTION OF CLEAN	
COOKING PRACTICES IN THE DEVELOPING WORLD WHERE CLOSE TO 4 MILLION	_
PEOPLE WORLDWIDE DIE EACH YEAR FROM COMPLICATIONS DUE TO COOKING WITH	
CHARCOAL AND WOOD. WCK IS REDUCING THIS NUMBER BY CONVERTING SCHOOL AND	
HOME KITCHENS FROM CHARCOAL TO CLEAN, GAS-BURNING STOVES WHILE	
PROVIDING FOOD SAFETY AND SANITATION TRAINING TO ALL COOKS.	
CULINARY TRAINING PROVIDES HAITIAN YOUTH WITH THE CULINARY SKILLS	
NECESSARY TO EARN EMPLOYMENT IN HAITI'S HOSPITALITY SECTOR OR START	
THEIR OWN CULINARY BUSINESSES SUCH AS CATERING SERVICES AND FOOD	
TRUCKS.	
WCK'S FOOD PRODUCER NETWORK SUPPORTS FARMERS, FISHERS, AND FOOD RELATED	
SMALL BUSINESSES IN THE CARIBBEAN AND CENTRAL AMERICAN WITH GRANTS,	
CAPACITY BUILDING WORKSHOPS, AND VOLUNTEER MATCHING OPPORTUNITIES. THIS	
PROGRAM HELPS OUR PRODUCER PARTNERS RECOVER FROM THE DAMAGES INCURRED	
FROM HURRICANES AND OTHER NATURAL DISASTERS, AS WELL AS INCREASE THEIR	
CAPACITY FOR FOOD PRODUCTION, DISTRIBUTION AND SALES OVER THE LONG	
TERM. THE CHEF RELIEF TRAINING PROGRAM IS AN INTENSIVE COURSE FOR	
CULINARY STUDENTS, CHEFS, AND CHEF INSTRUCTORS DESIGNED TO EMPOWER	
PARTICIPANTS WITH THE CORE KNOWLEDGE AND SKILLS NEEDED TO INITIATE AND	
LEAD COMMUNITY-BASED RESPONSES TO LOCAL DISASTERS, REGARDLESS OF	
WHETHER WCK IS ON THE GROUND TO ACTIVATE OR NOT.	

Name of the organization WORLD CENTRAL KITCHEN, INC	Employer identification number 27-3521132
THE FORM 990 IS PREPARED WITH THE ASSISTANCE OF AN EXTERNAL CPA. THE FORM	
IS REVIEWED BY THE VP OF FINANCE AND THE EXECUTIVE TEAM FOR ACCURACY,	
VALIDATION, AND COMPLETION AND OR QUESTIONS. THE FORM IS SHARED WITH THE	
BOARD PRIOR TO SUBMISSION.	
FORM 990, PART VI, SECTION B, LINE 12C:	
EACH DIRECTOR, PRINCIPAL OFFICER AND MEMBER OF A COMMITTEE WITH GOVERNING	
BOARD DELEGATED POWERS SHALL ANNUALLY SIGN A STATEMENT THAT AFFIRMS SUCH A	
PERSON: (A) HAS RECEIVED A COPY OF THE CONFLICTS POLICY (B) HAS READ AND	
UNDERSTANDS THE POLICY (C) HAS AGREED TO COMPLY WITH THE POLICY, AND (D)	
UNDERSTANDS THAT THE ORGANIZATION IS CHARITABLE AND IN ORDER TO MAINTAIN	
ITS FEDERAL TAX EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES THAT	
ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES.	
AN INDEPENDENT THIRD PARTY IS TASKED WITH OVERSEEING THE MANAGEMENT OF THE	
CONFLICTS. IF A CONFLICT IS IDENTIFIED, THE IMPACTED BOARD MEMBER AGREES TO	
RECUSE THEMSELVES FROM DELIBERATIONS DECISIONS RELATED TO THE ACTIVITY.	
FORM 990, PART VI, SECTION B, LINE 15A:	
WCK ENGAGES AN INDEPENDENT THIRD-PARTY TO HELP THE COMPENSATION COMMITTEE	
DETERMINE REASONABLE COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER,	
EXECUTIVE TEAM, AND DIRECTORS. THE COMPENSATION COMMITTEE IS COMPRISED OF	
INDEPENDENT MEMBERS OF THE BOARD. THE CONSULTANT REVIEWS THE FORMS 990 OF	
OTHER COMPARABLE ORGANIZATIONS AND RELEVANT COMPENSATION SURVEYS. THE	
COMPENSATION COMMITTEE REVIEWS SUCH INFORMATION AND DOCUMENTS WHAT IT	_
DETERMINES TO BE REASONABLE COMPENSATION AND CONTEMPORANEOUSLY DOCUMENTS	
THEIR CONCLUSION.	



990 Public Version for Signature TITLE

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